

NEW FOREST DISTRICT COUNCIL CABINET FORWARD PLAN

This Forward Plan lists matters on which decisions are likely to be considered by, or on behalf of the Council's Cabinet for a 12 month period. The Forward Plan also lists major decisions which fall within the definition of a "key decision" as outlined below:-

A key decision is one that is likely either:-

- a) to result in the Council incurring expenditure which is, or the making of savings which are, significant having regard to the Council's budget for the service or function to which the decision relates; or
- b) to be significant in terms of its effects on communities living or working in an area comprising two or more wards in the Council's area.

For the purposes of (a) above, "significant" is defined by the Council as being a financial decision which requires a Cabinet decision in accordance with the Council's Financial Regulations.

The Cabinet consists of six Councillors and they are responsible for the following Portfolios:-

Councillor Jill Cleary – Leader of the Council
Councillor Steve Davies – Deputy Leader and Housing and Homelessness
Councillor Geoffrey Blunden – Environment and Sustainability
Councillor Jeremy Heron – Finance and Corporate
Councillor Dan Poole – Community, Safety and Wellbeing
Councillor Derek Tipp – Planning and Economy

Representations:

Anyone wishing to make representations about any matter included in this Forward Plan should contact the relevant report author seven working days before the first date shown for its consideration by the Cabinet.

Copies of Reports:

Anyone wishing to view or obtain a copy of any public report on any of the matters included in this Forward Plan should access [the Council's website](#).

Copies of reports and any relevant background documents can also be obtained by contacting the relevant report author named in this document. A reasonable charge may be made for hard copies of documents.

CABINET FORWARD PLAN - 1 JUNE 2026 TO 31 MAY 2027

Report Title	Proposed Decisions	Type of Decision	When is the decision being made?	Who are the key people/groups to be consulted before the decision is made and how will the consultation take place?		Report Author and Contact Details	Is the report likely to be considered in private?
				Inside the Council	Outside the Council		
Community Grants Programme 2027/28	To consider the Community Grants Programme for 2027/28	Key Decision	Cabinet - 3 Jun 2026	Executive Management Team and relevant Portfolio Holder	None	Ryan Stevens, Service Manager - Revenues, Benefits and Customer Services ryan.stevens@nfdc.gov.uk	Open
Local Government Reorganisation (LGR) Programme Mobilisation	To consider a report detailing the programme mobilisation for LGR in Hampshire and the Solent and to take required decisions in connection with this and the draft Structural Changes Order	Non-Key Decision	Cabinet - 3 Jun 2026	Executive Management Team and relevant Portfolio Holder	None	Rebecca Drummond, Assistant Director Transformation rebecca.drummond@nfdc.gov.uk	Open
Economic Development Strategy	To approve the Economic Development Strategy	Non-Key Decision	Cabinet - 3 Jun 2026 Council - 13 Jul 2026	Executive Management Team, relevant Portfolio Holder and the Place and Sustainability Overview and Scrutiny Panel	Key external stakeholders	Jeannie Satchell, Economic Development Manager jeannie.satchell@nfdc.gov.uk	Open

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Corporate Plan: Key Performance Data - Quarter 4	To consider the performance data against KPIs identified in the Corporate Plan for Quarter 4	Non-Key Decision	Cabinet - 1 Jul 2026	Executive Management Team, relevant Portfolio Holders and Overview and Scrutiny Panels	None	Saqib Yasin, Performance & Insight Manager saqib.yasin@nfdc.gov.uk	Open
Annual Performance report 2025/26	To consider the Annual Performance for 2025/26	Non-Key Decision	Cabinet - 1 Jul 2026	Executive Management Team, relevant Portfolio Holders and Overview and Scrutiny Panels	None	Saqib Yasin, Performance & Insight Manager saqib.yasin@nfdc.gov.uk	Open
Annual Complaints Performance and Service Improvement Report 2025/26	To approve the Annual Complaints Performance and Service Improvement Report and provide the Governing Body's Response	Key Decision	Cabinet - 1 Jul 2026	Executive Management Team, relevant Portfolio Holders, Housing and Communities O&SP, Resources and Transformation O&SP	None	Amanda Wilson, Service Manager – Legal and Information Governance amanda.wilson@nfdc.gov.uk	Open
Housing Annual Compliance Report	To note the housing annual compliance report.	Non-Key Decision	Cabinet - 1 Jul 2026	Executive Management Team, relevant Portfolio Holder and Housing and Communities Overview and Scrutiny Panel	None	Sophie Tuffin, Service Manager - Housing Maintenance Programmes and Servicing sophie.tuffin@nfdc.gov.uk	Open

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Financial Monitoring Report (Provisional Budget Outturn 2025/26)	To consider the provisional outturn of the General Fund, Housing Revenue Account (HRA) and capital programme for the 2025/26 financial year.	Key Decision	Cabinet - 1 Jul 2026	Executive Management Team, relevant Portfolio Holder and Resources and Transformation Overview and Scrutiny Panel	None	Paul Whittles, Assistant Director - Finance paul.whittles@nfdc.gov.uk	Open
SAMP and Action Plan progress update	To consider progress against the Strategic Management Plan objectives, including the delivery and setting of key milestones and confirmation of governance arrangements around the differing project workstreams.	Key Decision	Cabinet - 1 Jul 2026	Resources and Transformation Overview and Scrutiny Panel, relevant Portfolio Holder and the Executive Management Team	None	Paul Thomas, Assistant Director - Regeneration and Assets paul.thomas@nfdc.gov.uk	Part exempt <i>Part of the report may contain exempt information which, if disclosed, would prejudice the commercial interests of the Council.</i>

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Climate Change Action Plan	To seek approval of the Climate change action plan	Key Decision	Cabinet - 5 Aug 2026	Executive Management Team and relevant Portfolio Holder	None	Joanne McClay, Service Manager - Environment and Regulation joanne.mcclay@nfdc.gov.uk, Ros Carvell, NGDP Management Trainee Ros.Carvell@nfdc.gov.uk, Steve Garner, Climate and Sustainability Lead steve.garner@nfdc.gov.uk	Open
Progress of approved Strategic Community Infrastructure Levy (CIL) infrastructure projects	To seek agreement to progress to detailed design and construction on four strategic CIL projects	Key Decision	Cabinet - 5 Aug 2026	Executive Management Team, relevant Portfolio Holder and Place and Sustainability Overview and Scrutiny Panel	None	Tim Guymer, Assistant Director for Place Development tim.guymer@nfdc.gov.uk	Open
Approval of new Strategic Community Infrastructure Levy (CIL) infrastructure projects	To consider the outcomes of the recent Expressions of Interest for future strategic CIL projects and to recommend types /number of projects for officers to progress and refine for final approval by Cabinet.	Key Decision	Cabinet - 5 Aug 2026	Executive Management Team, relevant Portfolio Holder, Place and Sustainability Overview and Scrutiny Panel		Dean Brunton, Planning Policy Infrastructure and Delivery Service Manager dean.brunton@nfdc.gov.uk	Open

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Principal Risk Register Review	To consider and adopt the Principal Risk Register	Non-Key Decision	Cabinet - 5 Aug 2026 Council - 14 Sep 2026	Executive Management Team, Relevant Portfolio Holder, Audit Committee	None	Paul Whittles, Assistant Director - Finance paul.whittles@nfdc.gov.uk	Open
Financial Monitoring Report (based on performance April - June 2026 inclusive)	To provide an update on the 2025/26 General Fund, Capital Programme and Housing Revenue Account	Key Decision	Cabinet - 2 Sep 2026	Executive Management Team, relevant Portfolio Holders	None	Paul Whittles, Assistant Director - Finance paul.whittles@nfdc.gov.uk	Open
Local Plan 2025 - 2043 Regulation 19 Document	To seek approval for a statutory consultation exercise to be carried out on the Draft Local Plan between September and October 2026 and for approval to submit the plan to the Secretary of State for examination following this consultation	Key Decision	Cabinet - 2 Sep 2026	Member Task and Finish Group, Executive Management Team and relevant Portfolio Holder	None	Dean Brunton, Planning Policy Infrastructure and Delivery Service Manager dean.brunton@nfdc.gov.uk, Tim Guymer, Assistant Director for Place Development tim.guymer@nfdc.gov.uk, James Smith, Planning Policy Team Leader james.smith@nfdc.gov.uk	Open

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Corporate Plan Key Performance Data for quarter 1 2026-2027	To consider the performance data against KPIs identified in the Corporate Plan for Quarter 1 (2026/27)	Non-Key Decision	Cabinet - 7 Oct 2026	Executive Management Team, relevant Portfolio Holders and Overview and Scrutiny Panels	None	Saqib Yasin, Performance & Insight Manager saqib.yasin@nfdc.gov.uk	Open
Medium Term Financial Plan - General Fund Scene Setting	To consider the development of the General Fund Medium Term Financial Plan.	Key Decision	Cabinet - 7 Oct 2026 Council - 12 Oct 2026	Executive Management Team and relevant Portfolio Holder	None	Paul Whittles, Assistant Director - Finance paul.whittles@nfdc.gov.uk	Open
Medium Term Financial Plan - Housing Revenue Account Scene Setting	To consider the development of the Housing Revenue Account (HRA) Medium Term Financial Plan.	Key Decision	Cabinet - 7 Oct 2026 Council - 12 Oct 2026	Executive Management Team and relevant Portfolio Holder	None	Paul Whittles, Assistant Director - Finance paul.whittles@nfdc.gov.uk	Open
Financial Monitoring Report (based on performance April - September 2026 inclusive)	To provide an update on the 2026/27 General Fund, Capital Programme and Housing Revenue Account.	Key Decision	Cabinet - 4 Nov 2026	Executive Management Team and relevant Portfolio Holders	None	Paul Whittles, Assistant Director - Finance paul.whittles@nfdc.gov.uk	Open

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Half Yearly Update Complaints Performance and Service Improvement Report	To receive a half yearly update on the Council's Complaints Handling and performance	Non-Key Decision	Cabinet - 2 Dec 2026	Executive Management Team, relevant Portfolio Holders and Resources and Transformation Overview and Scrutiny Panel (Housing and Communities Overview and Scrutiny Panel members invited)	None	Amanda Wilson, Service Manager – Legal and Information Governance amanda.wilson@nfdc.gov.uk	Open
Medium Term Financial Plan - General Fund Update	To consider an update to the Medium Term Financial Plan in relation to the General Fund.	Key Decision	Cabinet - 2 Dec 2026	Executive Management Team and relevant Portfolio Holder	None	Paul Whittles, Assistant Director - Finance paul.whittles@nfdc.gov.uk	Open
Medium Term Financial Plan - Housing Revenue Account Update	To consider an update to the Medium Term Financial Plan in relation to the Housing Revenue Account (HRA).	Key Decision	Cabinet - 2 Dec 2026	Executive Management Team and relevant Portfolio Holders	None	Paul Whittles, Assistant Director - Finance paul.whittles@nfdc.gov.uk	Open
CIL Local Infrastructure Bids	To approve the allocation of CIL funding to local infrastructure projects for payment in the financial year 2027/28	Key Decision	Cabinet - 2 Dec 2026	Executive Management Team, relevant Portfolio Holder and Member Task and Finish Group	None	Dean Brunton, Planning Policy Infrastructure and Delivery Service Manager dean.brunton@nfdc.gov.uk, Hilary Ward, Implementation Officer hilary.ward@nfdc.gov.uk	Open

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Setting the Council Tax Base	To recommend to Council the approval of the Tax Base for 2027/28.	Non-Key Decision	Cabinet - 2 Dec 2026 Council - 14 Dec 2026	Executive Management Team and relevant Portfolio Holder	None	Ryan Stevens, Service Manager - Revenues, Benefits and Customer Services ryan.stevens@nfdc.gov.uk	Open